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#### **Business Process Modelling Notations**

- Fundamentals
- Motivation
- Core Concepts
- Components
- Life cycle



# Difficulties and Challenges when Applying BPM in the Health Sector

- Health Care Process Orientation
  - Necessary to view as a <u>patient-centred care</u> model.
    - i.e. it focuses on the performed business processes (opposed to viewing the healthcare organisation as a number of departments )
- <u>Multidisciplinary</u> Nature of Healthcare Processes
  - Many participants with many roles,
  - BPMN does not support explicit modelling of shared activities, thus the solution will be to model the activity repetition in different lanes



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# Difficulties and Challenges when Applying BPM in the Health Sector

- Flexibility and Variability of the Activities Involved in Healthcare Processes
  - the <u>complexity of patients' treatment</u> at a hospital might involve many **exceptions** that occur in healthcare processes
- Integration, <u>Communication</u> and <u>Interoperability</u> with Existing Information Systems in Healthcare Organisations
  - But availability of all the information relevant to the care of patients in the right place and at the right time, providing continuity of care and ensuring security and privacy.



# Difficulties and Challenges when Applying BPM in the Health Sector

- Continuous updating of <u>scientific knowledge</u> in healthcare
  - data generated from process knowledge models require data quality assurance- thus requires *continuously connected* processes.
- Disconnection between <u>Hospital</u> and <u>Community</u> Care
  - discontinuity in healthcare processes between hospitals and primary care settings creates difficult process representation or simulation.



### Workflows to Careflows

- Workflow Management (WFM) and Business Process Management (BPM) are widely applied in administrative processes but not in healthcare.
- Increasingly, clinical decisions need to be based on scientific evidence, social-ethical values and economic factors, thus processes/activities may change for individual patients and with time.
- Flows of care, or careflows, are thus created or developed to provide most appropriate flows of care for patients, based on their care needs,
  - Care needs, for some patients, can be very complex , e.g. for patients that have multiple conditions.
- But Careflows can be extremely complex, intertwined and interconnected
- Careflows are challenging for BPM/WFM.



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### Workflows to Careflows

- In healthcare settings, to allow different patient care needs:
  - Careflow processes need to be supported, controlled, and monitored, to ensure quality patient care.
  - Evidence-based care requires transparency, justification, and accountability.
- To achieve, important to understand existing processes/careflows, to discover less efficient or more efficient flows for different scenarios.

