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Business Process Modelling Notations

- Fundamentals
- Motivation
- Core Concepts
- Components
- Life cycle



Difficulties and Challenges when Applying BPM in the Health Sector

- Health Care Process Orientation
 - Necessary to view as a <u>patient-centred care</u> model.
 - i.e. it focuses on the performed business processes (opposed to viewing the healthcare organisation as a number of departments)
- <u>Multidisciplinary</u> Nature of Healthcare Processes
 - Many participants with many roles,
 - BPMN does not support explicit modelling of shared activities, thus the solution will be to model the activity repetition in different lanes



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Difficulties and Challenges when Applying BPM in the Health Sector

- Flexibility and Variability of the Activities Involved in Healthcare Processes
 - the <u>complexity of patients' treatment</u> at a hospital might involve many **exceptions** that occur in healthcare processes
- Integration, <u>Communication</u> and <u>Interoperability</u> with Existing Information Systems in Healthcare Organisations
 - But availability of all the information relevant to the care of patients in the right place and at the right time, providing continuity of care and ensuring security and privacy.



Difficulties and Challenges when Applying BPM in the Health Sector

- Continuous updating of <u>scientific knowledge</u> in healthcare
 - data generated from process knowledge models require data quality assurance- thus requires *continuously connected* processes.
- Disconnection between <u>Hospital</u> and <u>Community</u> Care
 - discontinuity in healthcare processes between hospitals and primary care settings creates difficult process representation or simulation.



Workflows to Careflows

- Workflow Management (WFM) and Business Process Management (BPM) are widely applied in administrative processes but not in healthcare.
- Increasingly, clinical decisions need to be based on scientific evidence, social-ethical values and economic factors, thus processes/activities may change for individual patients and with time.
- Flows of care, or careflows, are thus created or developed to provide most appropriate flows of care for patients, based on their care needs,
 - Care needs, for some patients, can be very complex , e.g. for patients that have multiple conditions.
- But Careflows can be extremely complex, intertwined and interconnected
- Careflows are challenging for BPM/WFM.



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Workflows to Careflows

- In healthcare settings, to allow different patient care needs:
 - Careflow processes need to be supported, controlled, and monitored, to ensure quality patient care.
 - Evidence-based care requires transparency, justification, and accountability.
- To achieve, important to understand existing processes/careflows, to discover less efficient or more efficient flows for different scenarios.

